Balancing Act:

three common business dilemmas and their tipping points in language services delivery

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Employees 15,515

Licensed Hospital Beds 1,796

Inpatient Admissions 97,793

Births 18,894

Emergency Room Visits 408,978

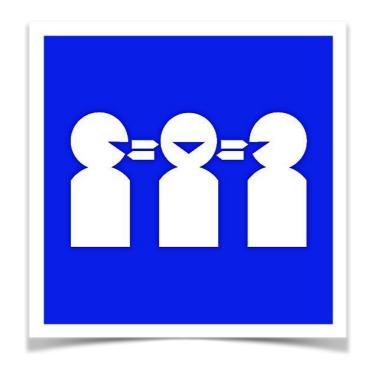
Home Care Visits 101,973

Nurses 4,730

Affiliated Physicians 5,773



Language Services



Spoken Languages



Sign Language



Translations



Business dilemma #1:

In-House vs Outsourced

Basics

| | In-House | Outsourced |
|---------------|----------------|------------|
| Advantages | Affordability? | Expertise? |
| Disadvantages | Inflexibility? | High Cost? |

Example from the business world:



In-House vs Outsourced in language services delivery

Spoken Languages

- Telephonic
- In-person

Staff

Volunteers

Vendors

Sign Language

In-person

Staff

Vendors

VRI

Translations



Business dilemma #2:

Centralized vs Distributed

Basics

| | Centralized | Distributed |
|---------------|---------------|----------------|
| Advantages | Efficient? | Autonomous? |
| Disadvantages | Bureaucratic? | Contradictory? |

Example from the business world:



Centralized vs Distributed in language services delivery

Spoken Languages

- Telephonic
- In-person

Staff

Volunteers

Vendors

Sign Language

In-person

Staff

Vendors

VRI

Translations



Business dilemma #3:

Single vs Multi-track

Basics

| | Single-track | Multi-track |
|---------------|--------------|-------------|
| Advantages | Simplicity? | Redundancy? |
| Disadvantages | Locked in? | Complexity? |

Example from the business world:



Single vs Multi-track in language services delivery

Spoken Languages

- Telephonic
- In-person

Staff

Volunteers

Vendors

Sign Language

In-person

Staff

Vendors

VRI

Translations





Jaime Lerner

Thank you!